

Russia – Singapore Business Forum 2008

Raffles City Convention Center, Singapore

31 March 2008

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## Four Pillars Supporting Growth and Value Creation



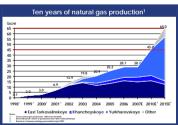






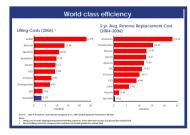
High Quality Long Life Reserves





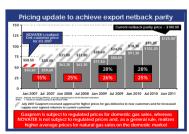
Strong Production Growth





Low Cost Producer

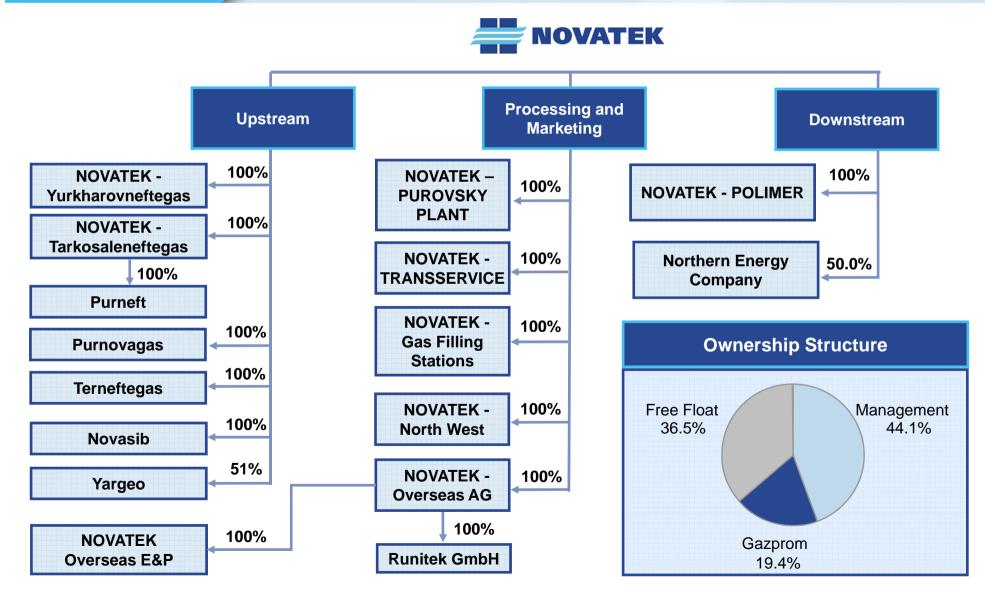




Liberalized
Pricing
Environment

## **Clean and Transparent Structure**





## **Key Milestones**



Expansion in to the Oil & Gas Industry – production and exploration licenses in Yamal-Nenets District acquired



**NOVATEK** 

NOVATEK name adopted. Restructuring program initiated

NOVATEK successfully places 19% of its shares on London and Russian exchanges in one of the largest Russian IPOs





NOVATEK production reaches cumulative total of 100 BCM

Novafininvest established as an Open Joint Stock Company

NOVATEK commences natural gas production at East-Tarkosalinskoye field

1994 1995 1998 2002 2003 2004 2005 2006 2007

First operating business, SNP Nova - one of the largest pipeline construction companies - acquired





Began direct natural gas sales to endcustomers NOVATEK fully consolidates key assets - Tarkosaleneftegas and Khancheyneftegas

NOVATEK commences operations at its wholly-owned Purovsky Gas Condensate Stabilization Plant Aggressive investment program to further develop Yamal-Nenets assets is initiated



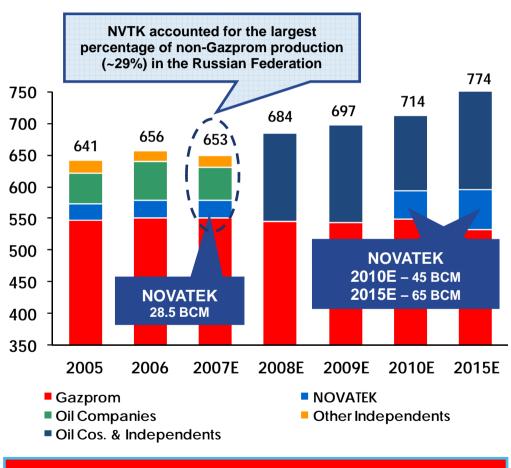




## **Growing Market Share for Russian Independents**

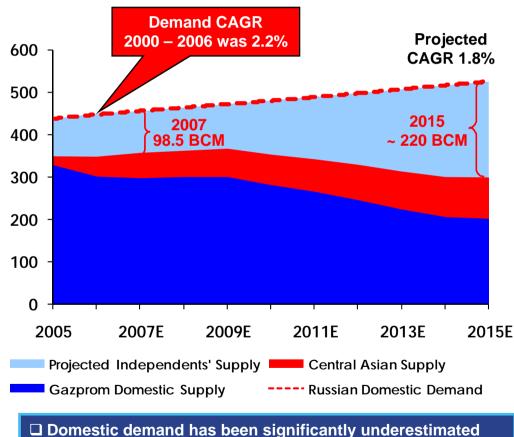


#### Russian Gas Supply, BCM



□ NOVATEK plans to maintain, at minimum, its share of the Oil Cos. & Independents natural gas production currently 29%

#### Russian Gas Market: Demand, Supply, BCM

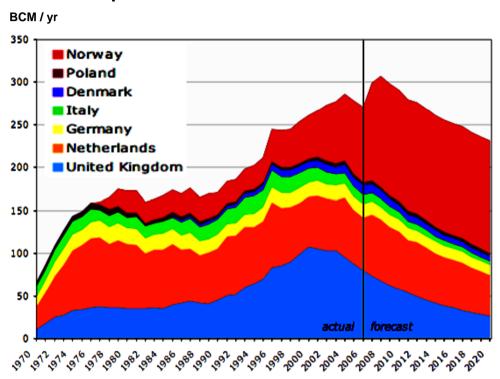


☐ Forecasted demand growth of 1.5% to 2.0% per annum

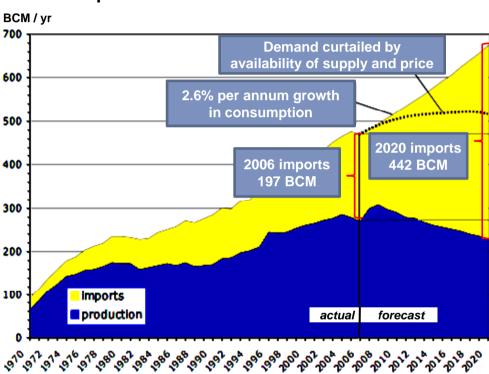
## **OECD Europe Gas Scenarios**



#### **OECD Europe Gas Production**



#### **OECD Europe Gas Balance Scenario**

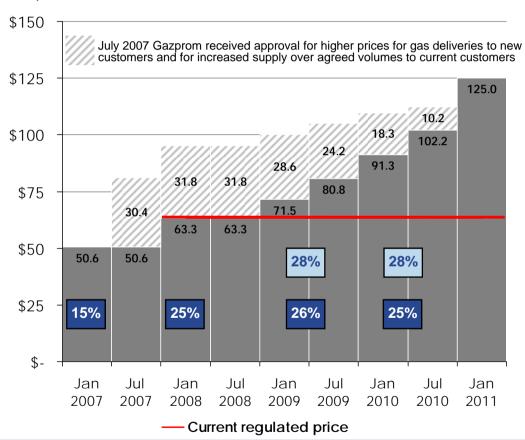


Significant decline forecasted from major OECD Europe indigenous gas production will result in an increase in imports. Forecasts show that between 2006 and 2020 imports will increase by 245 BCM per annum

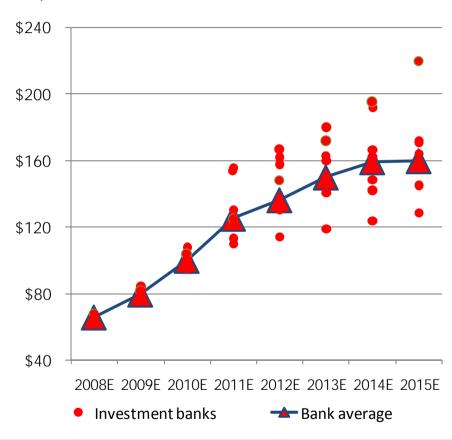
## **Pricing Model to Achieve Export Netback Parity**



# Regulated natural gas price liberalization model – US\$/mcm



# Commercial natural gas price forecast – US\$/mcm



The Russian Government has announced that it does not plan to change the MET for natural gas until after 2011 Current MET for natural gas is ~US\$6/mcm



## **Operating Environment and Strategy**





Higher domestic & international prices

Growing domestic & global demand for natural gas



Opportunities for downstream expansion

**Opportunities for** 

strategic partnerships

& alliances

**NOVATEK's Core Strategy** 

- Grow resource base
- Increase production
- Expand processing capacity
- Optimize marketing channels
- Explore complementary and value added projects

Access to resources more challenging

Project size & complexity increasing



Power generation deficit in domestic market

Growing service & infrastructure costs



## Gazprom: Solidifying Our Business Relationship



#### **Complementary, Not Competing Business Models**

- Equity stake in NOVATEK of 19.4% with two Board of Director seats
- NOVATEK'S domestic focus allows Gazprom to meet its long-term export commitments
- Cooperation on expanding the UGSS pipeline network
- Move towards longer-term contracts for transportation of natural gas
- Plans to expand regional gasification programs

### Reliable Independent Gas Producer with Large Resource Base to Meet Growing Domestic Demand

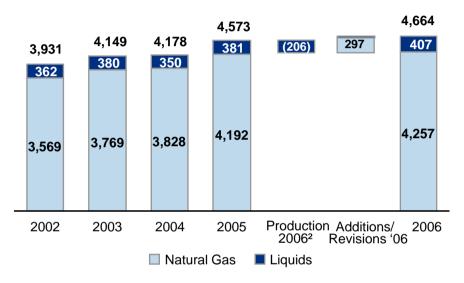
- NOVATEK's gas is factored into the Russian Federation gas balance
- NOVATEK supplies gas to large industrial regions (i.e., Tyumen, Sverdlovsk and Samara regions)
- Delivering natural gas to the Russian domestic market since 1998
- Reduces need to import Central Asian gas
- Strategic Framework partnership agreement with Gazprom signed in July 2005



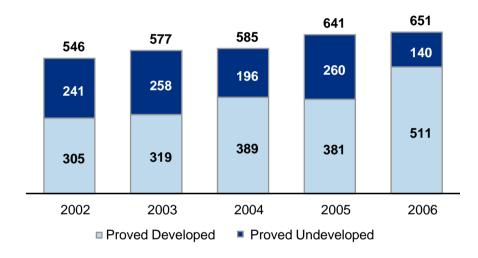
## Large, High Quality Reserve Base



#### SEC P1 Reserves Movements<sup>1</sup>, mm boe



#### Change in SEC P1 Natural Gas Reserves, BCM



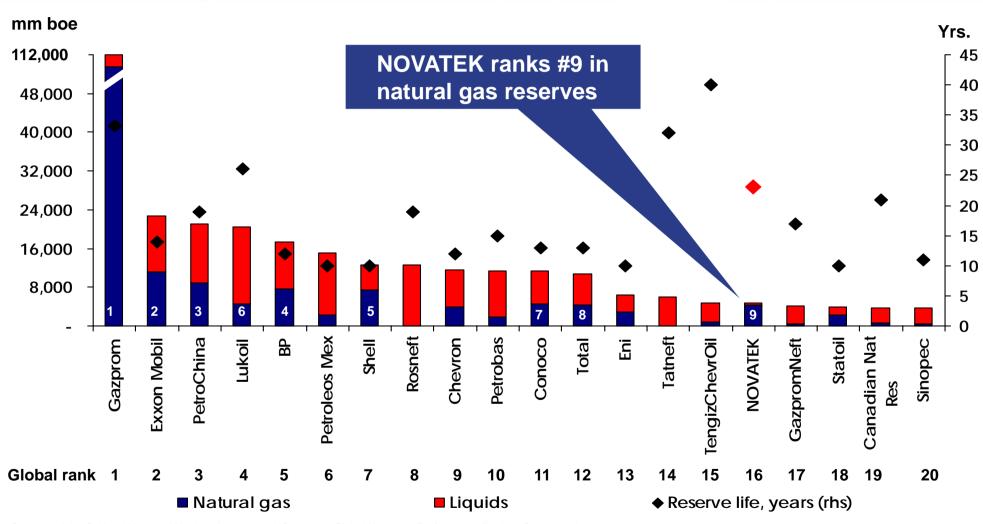
	Reserves	Reserves/production (years)		
Reserve category	(mm boe)	Gas	Oil/liquids <sup>3</sup>	Total
Proved (P1)	4,664	23	22	23
Proved + Probable (P2)	7,448	35	43	36
ABC1	6,240	30	38	30

#### Notes:

- 1. Including the Company's equity interest in proved reserves of associates
- 2. Production net of technical losses and own usage from appraised fields only
- 3. Crude oil and gas condensate

## Global Oil and Gas Reserves - 2006



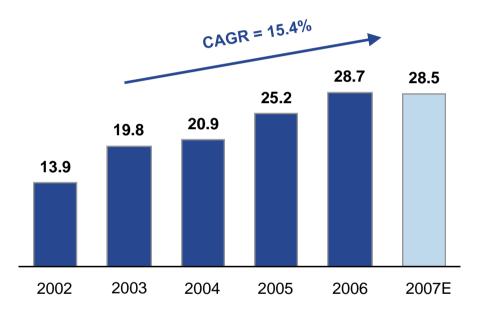


Source: John S. Herold Inc. and Harrison Lovegrove & Co., 2007 Global Upstream Performance Review, Company data

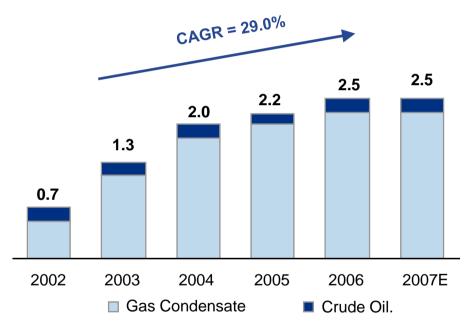
## **Production Overview**







#### Liquids Production<sup>1</sup>, mmt



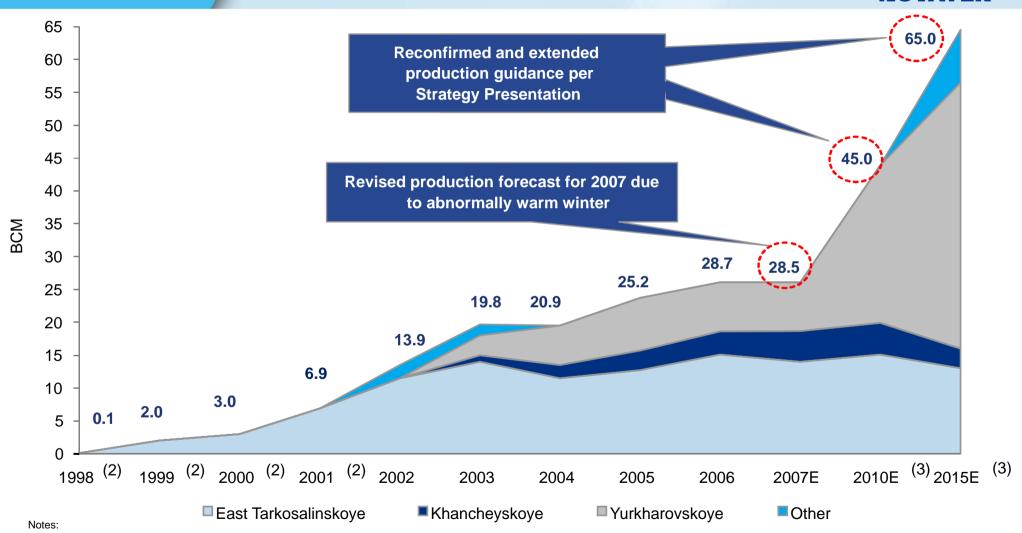
Note:

1. Net of crude oil production from Geiolbent (sold in 2005)

Strong historical production growth demonstrates NOVATEK's ability to deliver increasing volumes to the market

## Natural Gas Production Forecast<sup>1</sup>

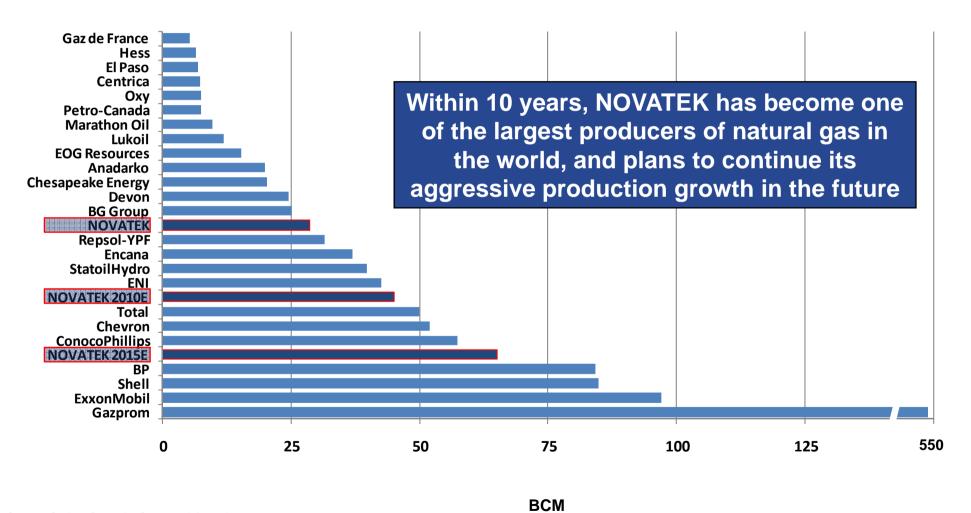




- 1. Gross natural gas production. 100% from all fields.
- $2. \ \ \mbox{Net of NOVATEK's share of production from West Tarkosalinskoye}.$
- 3 Based on Company Strategy Presentation April 2007 London, UK.

### **Global Natural Gas Production - 2007**





Source: Societe Generale, Company information

## Primary E&P Objectives (2008 – 2015)



Continue core field development focus – Yurkharovneftegas



Develop new fields and increase capex for exploration prospects



Increase processing capacity – Purovsky plant and Ust-Luga



Mitigate E&P operating risk – complex projects, cost inflation and competition





# **Financial Highlights**



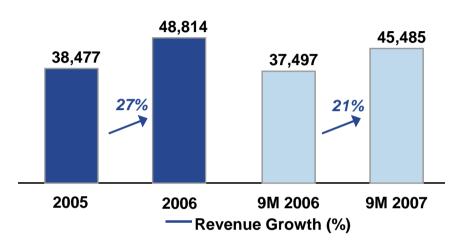
RUR mm	2005	2006	9M 2006	9M 2007
Total Revenues	38,477	48,814	37,497	45,485
EBITDA	23,022	23,129	18,229	21,485
Profit for the Period	13,662	14,007	11,230	13,670
Operating Cash Flow	10,246	16,607	12,838	17,922
Capex	6,460	4,703	3,319	12,722
Total Assets	78,762	84,326	82,654	96,577
Cash and Cash Equivalents	2,956	5,668	5,121	7,654
Total Debt	9,094	3,108	4,279	2,930
Net Debt	6,138	(2,560)	(842)	(4,724)
Total Liabilities	21,213	15,650	16,876	17,599
Equity	57,549	68,676	65,778	78,978
Avg. RR/\$US exchange rate	28.29	27.19	27.39	25.89
Oil & Gas Sales Growth (%)	77%	27%	33%	21%
EBITDA Margin <sup>1</sup>	55%	48%	49%	47%
EBITDA / Interest	20.5x	44.8x	46.6x	104.3x
Total Debt / Total Equity	15.8%	4.5%	6.5%	3.7%
Total Debt / EBITDA	0.4x	0.1x	0.2x	0.1x
Net Debt / EBITDA	0.3x	-0.1x	-0.05x	-0.2x

<sup>1.</sup> Margin as a percentage of total revenue and other income

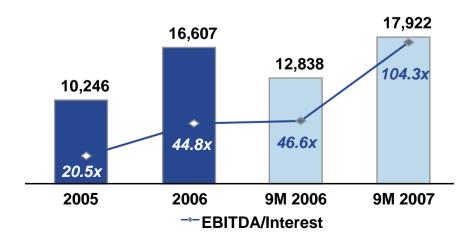
## **Strong Financial Performance**



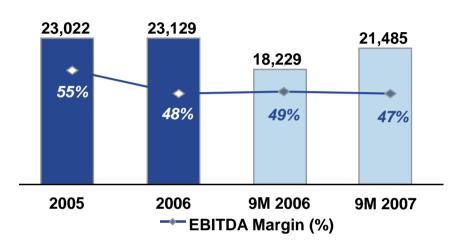
#### **Total Revenues (RUR mm)**



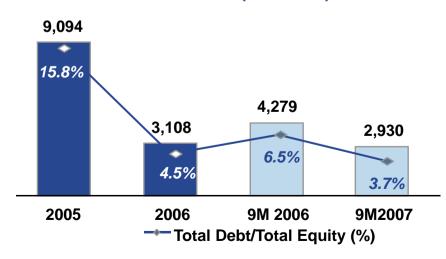
#### **Operating Cash Flow (RUR mm)**



### **EBITDA (RUR mm)**

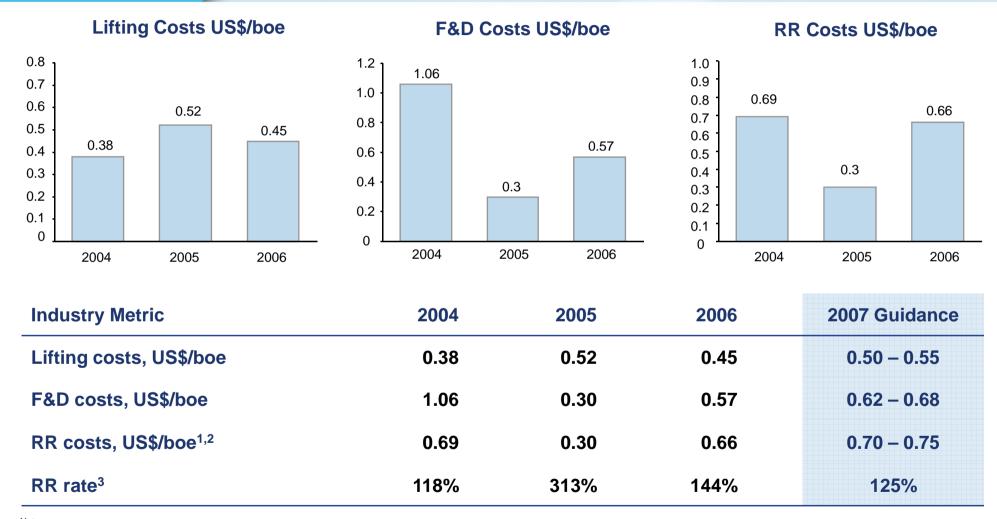


#### Total Debt (RUR mm)



## **Industry Performance Metrics**





#### Notes:

<sup>1.</sup> Includes acquisition cost for oil and gas assets not included in appraisal reports

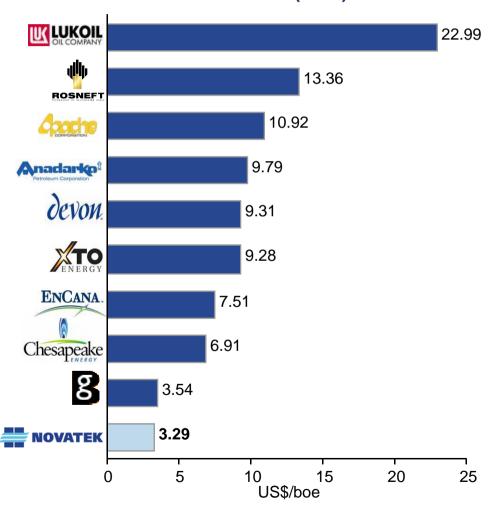
<sup>2.</sup> RR costs per boe could potentially increase above guidance based on current trends in acquisitions of O&G companies and assets and increasing costs for new licenses

<sup>3.</sup> Based on gross production for all fields

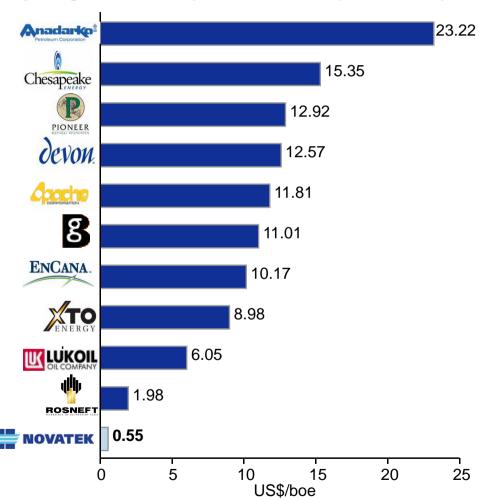
## **World Class Cost Efficiency**



#### **Production Costs<sup>1</sup> (2006)**



#### 3yr Avg. Reserve Replacement Cost (2004 - 2006)



#### Note:

<sup>1.</sup> Production costs are defined as lifting costs, taxes other than income tax and transportation expense

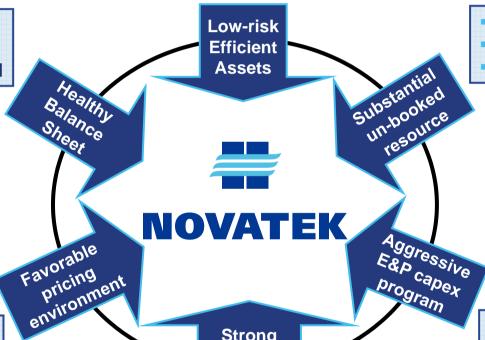


## Value Formula



- 23 year R/P life
- 651 BCM P1 gas reserves
- 78.5% proved developed

- Net cash position
- Strong liquidity ratios
- Substantially de-levered



- 1.3+ tcm of natural gas
- 185+ mmt of liquids
- Approx. 10 billion boe

- Continuously increasing domestic gas prices
- Normalized liquid prices

Strong production growth

 Forecasted production growth supported by strong domestic demand Focus on developing
Core assets and investing
in exploration prospects

## **NOVATEK GDR Trading Results**



### **NOVATEK GDR Price Performance – IPO to Present**



NOVATEK's GDR price has increased by 368%, or from US\$16.75 (IPO price) to US\$78.40 (price on 3/25/2008)

